



# City of Brighton

500 S. 4th Avenue  
Brighton, CO 80601

## Meeting Agenda

### City Council

*MAYOR - RICHARD N MCLEAN  
MAYOR PRO-TEM - KEN KREUTZER  
COUNCIL MEMBERS:  
LYNN BACA, REX BELL, JW EDWARDS  
MARK HUMBERT, JOAN KNISS,  
MARY ELLEN POLLACK, KIRBY WALLIN*

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Tuesday, May 31, 2016

6:15 PM

Study Session Room

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### Special Study Session

### STUDY SESSION

Dinner Provided : BBQ

### Pledge of Allegiance to the American Flag

### 6:15 POLICY ITEMS

### STUDY SESSION ITEMS

6:30 [ID-180-16](#) Adams County Criminal Justice Coordinating Committee Annual Update

7:00 [ID-121-16](#) Incident Command System (ICS) Overview for Executives and Senior Officials

8:00 [ID-190-16](#) Information Technology Strategic Plan

Attachments: IT PP

8:30 [ID-183-16](#) Streets Construction and Maintenance Plan Update

Attachments: [2016 PCI.pdf](#)  
[2016 Planned Work.pdf](#)  
[Alley Surfaces.pdf](#)

### 9:00 ADMINISTRATIVE ITEMS

Public Information Office Update

[ID-188-16](#)

Financial Reports for the Three Months Ending March 31, 2016

**Attachments:**

[Financial Reports Forthe Three Months Ending March 31, 2016](#)

## **EXECUTIVE SESSION**



## Staff Report

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**File #:** ID-180-16, **Version:** 1

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*Department of City Council*

Reference: Adams County Criminal Justice Coordinating Committee Annual Update





## Staff Report

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**File #:** ID-121-16, **Version:** 1

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***Department of Police/ Office of Emergency Management (OEM)***

Reference: ICS Overview for Executives and Senior Officials

**To:** Mayor Richard N. McLean and Members of City Council

**Through:** Manuel Esquibel, City Manager

**Prepared By:** Stephanie Hackett, Emergency Management Coordinator

**Date Prepared:** 4/11/016

**PURPOSE**

To provide Brighton City Council and Brighton Fire Rescue District's Board of Directors a brief overview of the Incident Command System (ICS) with a focus on locally and Colorado specific roles and responsibilities.

**BACKGROUND**

FEMA offers a 402 course "ICS 402: ICS Overview for Executives/Senior Level Officials" through access to state and local trainers. While this course is comprehensive and in depth, it is lengthy and does not focus on local or state specific application of the concepts and responsibilities. In lieu of providing FEMA's 402, Brighton OEM, in coordination with Colorado's Division of Homeland Security and Emergency Management (DHSEM), has developed a Brighton specific version of this course with emphasis on the application and roles and responsibilities specific to the City of Brighton. Brighton OEM, our DSHEM Field Manager, City Council and Fire Board members will spend time discussing and applying concepts most applicable to emergency management and Policy Group responsibilities within the City of Brighton.

**CRITERIA BY WHICH COUNCIL MUST CONSIDER THE ITEM**

Review of basic roles and responsibilities of policy group members before, during and after a disaster. Local, county, state and federal roles in emergency coordination.

**FINANCIAL IMPACT**

N/A

**STAFF RECOMMENDATION**

N/A

**OPTIONS FOR COUNCIL CONSIDERATION**

N/A

**ATTACHMENTS**

City of Brighton 402 presentation (when approved by DHSEM)





## Staff Report

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**File #:** ID-190-16, **Version:** 1

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### *Department of Information Technology & Innovation*

Reference:

**To:** Mayor Richard N. McLean and Members of City Council

**Through:** Manuel Esquibel, City Manager

**Prepared By:** Jeromy King

**Date Prepared:** 05/26/16

### **PURPOSE**

The purpose of the Information Technology Strategic Plan is to determine mission, vision, values, goals, of the department. Additionally, we want to set priorities, strategically focus energy and resources, and strengthen operations to better align with the City's stakeholder's goals, vision and business needs.

### **BACKGROUND**

Every day we are around technology. It is on our phones, on our desk, in our cars, and even in our appliances at home. It helps us every day to make our lives more convenient and easier to manage. In the "Information Now" society the demand for technology has grown and the demands of the IT department has put a strain on our projects and timelines.

In February 2016, the Information Technology staff realized with all of the current projects we needed set priorities and strive to be that business partner as we aspire to be. We analyzed emerging trends in the industry, the current demands, current challenges and future needs. The IT staff had to understand how we are currently supporting the needs and how well. We identified items that we do really well and items that we need improvement. This strategic plan maps out IT operations, goals and vision to align with the City's goals and stakeholders to achieve demands that are set upon us.

### **STAFF RECOMMENDATION**

Informational

### **ATTACHMENTS**

IT Strategy Brighton Council.pptx

## IT Strategic Plan 2016-2019 City of Brighton, Colorado

February 2016



## Understanding Business Needs

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## Understanding the mission of the City of Brighton

*"Our vision is to create a star community in which to live, work, and play, where small town values meet the city of tomorrow."*

As the IT Strategy is developed and executed, it needs to align back to the principles of the City's vision as articulated in the IT Strategic Plan.

*"The City of Brighton's purpose is to provide essential services and progressive leadership to enhance the quality of life for the community."*

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## Understanding the corporate strategy

### Alignment to Corporate Strategic Goals

This IT strategic plan will demonstrate how IT's proposed strategy is aligned with three (3) of the business goals being pursued by City of Brighton.

1. Economic  
Viability

2. City Growth

3. Citizen  
Engagement

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## Analyzing emerging technologies and trends

### Emerging Trend

#### Mobile Applications

### Potential Applications

- 311 app (integrates with GIS and work orders)
- Online forms and payments (bills, permits, etc.)
- Public-facing interactive web map
- Asset management (must integrate with GIS and 311)
- Citizen Relationship System (integrate w/311)
- Augmented reality mobile mapping
- eParking for citizens
- eTicketing for PD
- eGardens for community gardening
- Rollup bio-LED displays
- Automated meter reading and automated meter infrastructure
- Secure mobile applications (OneNote-like in nature)

### Pros/Cons

- PROS**
- Skill sets currently in place
  - Provides better transparency and services to citizens
  - Much more accurate than manual processes
  - Save City resources to allocate elsewhere
  - Streamlined processes and added efficiencies
- CONS**
- Budget and resources unavailable at this time
  - Must be a City-wide priority to gain consensus
  - Steep learning curve for City workers, training
  - Potential resistance to change

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## Analyzing emerging technologies and trends

### Emerging Trend

#### Paperless Office & Green IT

### Potential Applications

- Employee portal for payroll/timesheets
- Records management (imaging, archiving)
- Rollup bio-LED displays
- Digital signatures

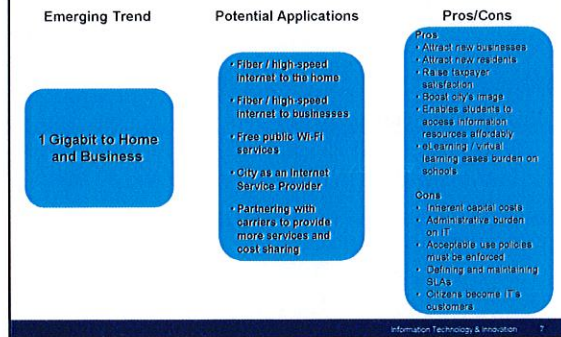
### Pros/Cons

- PROS**
- Save on paper and printing costs
  - Easier to find documents when digitized
  - Labor efficiencies
  - Faster processing of approvals, etc.
  - Faster and easier of sharing of information
- CONS**
- Availability of budget and resources
  - Upfront costs

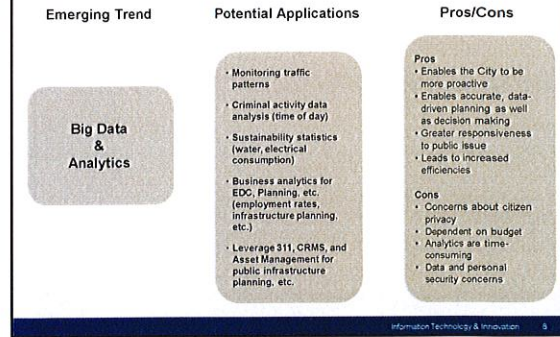
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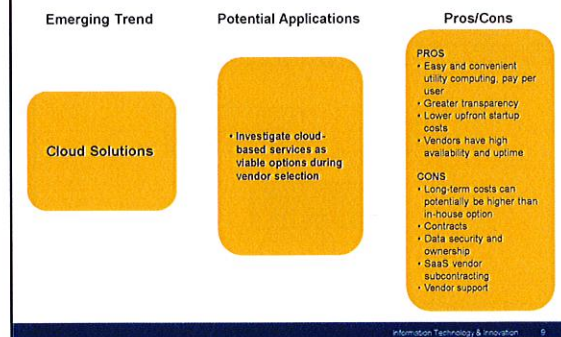
## Analyzing emerging technologies and trends



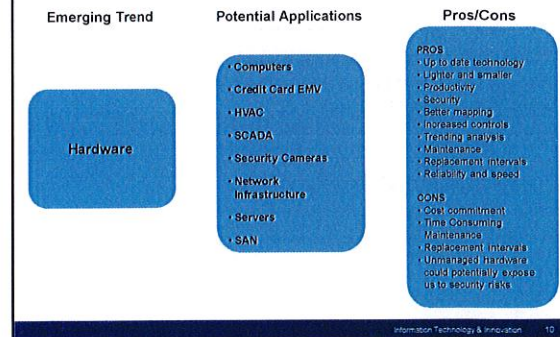
## Analyzing emerging technologies and trends



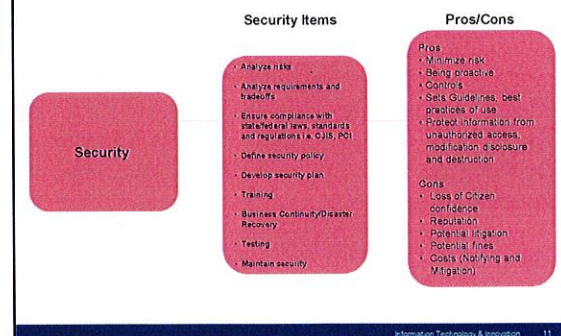
## Analyzing emerging technologies and trends



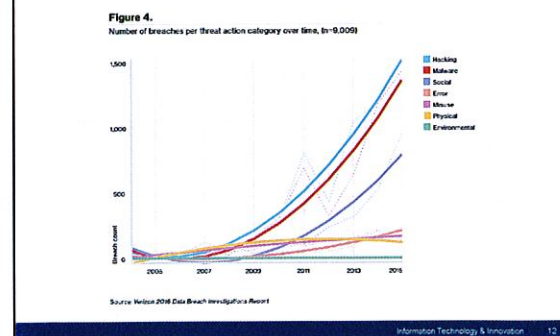
## Analyzing emerging technologies and trends



## Addressing Security



## Verizon Report 2016



## Current State of IT

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## Room for improvement in business satisfaction with IT

In February 2016, business leaders at City of Brighton were surveyed for satisfaction with IT services. The three most important IT services were rated with **high satisfaction**, but other important services were shown to be **in need of improvement**.

Core Service	Satisfaction Rating	Improvement Rating	Last Year
<b>Network &amp; Comm. Infrastructure</b> Satisfaction with reliability of phone, internet and wireless	88%	1 <sup>st</sup>	—
<b>Devices</b> Satisfaction with desktop, laptop, mobile devices etc.	82%	3 <sup>rd</sup>	—
<b>Service Desk</b> Satisfaction with responsiveness and effectiveness of Service Desk	82%	3 <sup>rd</sup>	—
<b>Client-Facing Technology</b> Satisfaction with user experience and effectiveness	72%	9 <sup>th</sup>	—
<b>IT Policies</b> Satisfaction with policy being put in place and enforcement around security, governance etc.	71%	12 <sup>th</sup>	—
<b>Work Orders</b> Satisfaction with email requests and log time	67%	7 <sup>th</sup>	—
<b>Requirements Gathering</b> Satisfaction with ability to understand and support the business	62%	9 <sup>th</sup>	—
<b>Data Quality</b> Satisfaction with providing reliable and accurate data	59%	7 <sup>th</sup>	—
<b>Business Apps</b> Satisfaction with reliability and usability	53%	4 <sup>th</sup>	—
<b>Projects</b> Satisfaction with scope, reported to business projects	51%	6 <sup>th</sup>	—
<b>Analytical Capability and Reports</b> Satisfaction with effectiveness of data reports, custom reports capability and the ability to generate the reports	49%	5 <sup>th</sup>	—
<b>IT Innovation Leadership</b> Satisfaction with providing opportunities for innovation and innovation leadership to improve the business	49%	9 <sup>th</sup>	—

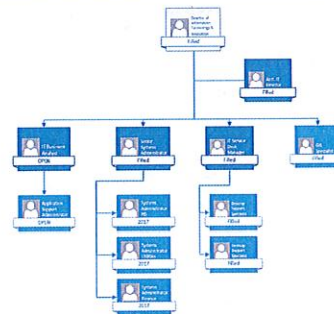
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## IT maturity model



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## Org Chart

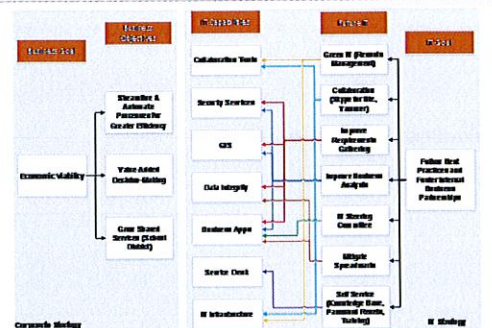


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## IT Initiatives That Support Business Goals

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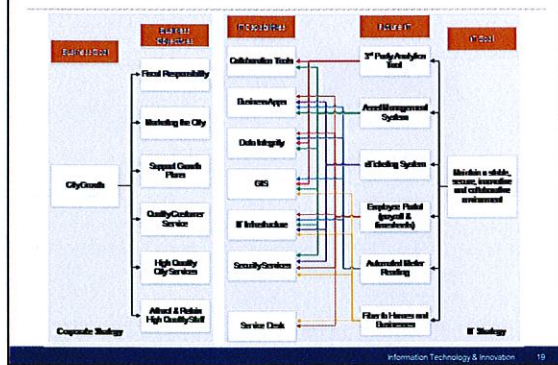
## Corporate Goal #1 – Economic Viability



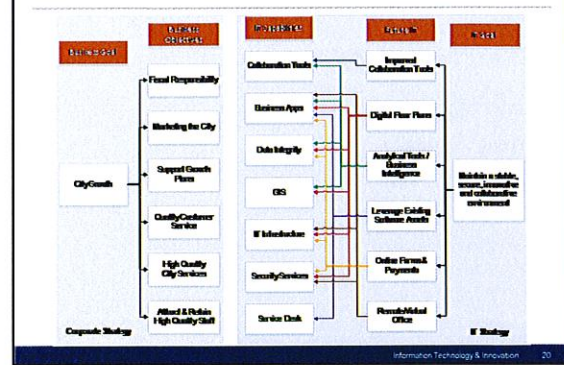
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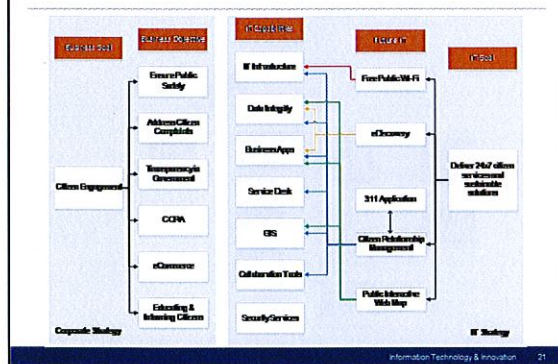
## Corporate Goal #2 – City Growth



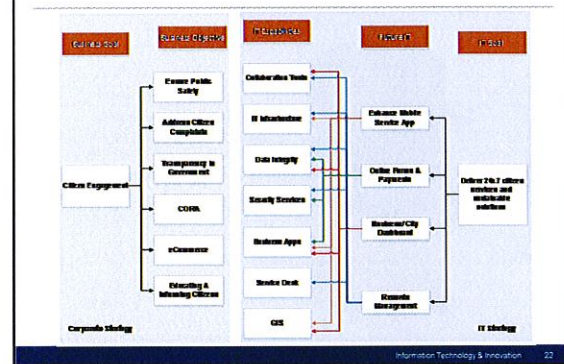
## Corporate Goal #2 – City Growth



## Corporate Goal #3 – Citizen Engagement



## Corporate Goal #3 – Citizen Engagement



## Future State of IT Goals &amp; Initiatives

## IT mission statement

The information technology department's mission is to pursue excellence by partnering with business units to understand customer needs and wants and provide value-added solutions. We will accomplish goal this through the following objectives:

1. Maintain and support existing technologies and services.
2. Provide innovative technology products and services that meet the needs of the City and achieve the highest level of customer satisfaction.
3. Provide a robust, reliable, and secure information technology infrastructure.
4. Inclusivity by cultivating a culture that encourages collaboration, flexibility, and fairness to enable individuals to contribute to their full potential.
5. Act as an internal technology advisor to assist in improving process and efficiency.

## Defining IT strategic goals

### Three Strategic IT Goals

Through a series of workshop exercises, stakeholder interviews, and document analysis, IT has identified three IT strategic goals that are aligned with corporate strategic goals.



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## Goal #1: Follow Best Practices and Foster Business Partnerships

IT INITIATIVES		BUSINESS BENEFITS
<b>Strategic Initiatives</b> <ul style="list-style-type: none"> <li>Records management</li> <li>Collaboration (Skype, Yammer)</li> <li>Improve requirements gathering</li> <li>Improve business analysis</li> <li>IT Steering Committee</li> <li>Mitigate spreadsheets</li> <li>Self service (knowledge base, password resets, training)</li> </ul>	<b>Related Projects</b> <ul style="list-style-type: none"> <li>Document imaging</li> <li>eDiscovery</li> <li>SharePoint</li> <li>Build custom reporting</li> <li>Improve Innoprise processes and functionality</li> <li>Knowledge base on IT's SharePoint page (MyBrighton)</li> <li>Explore and adopt a governance framework (i.e. COBIT)</li> </ul>	<ul style="list-style-type: none"> <li>Collaboration tools enhance business efficiency</li> <li>Records management increases accuracy, efficiency, redundancy, and compliance while reducing paper waste and physical storage space</li> <li>Greater data integrity and accuracy of reporting</li> <li>Reduce the footprint of spreadsheet proliferation</li> <li>Reduce number of incoming help desk tickets</li> </ul>
		RISKS & DEPENDENCIES
		<ul style="list-style-type: none"> <li>Lack of adoption of collaboration tools</li> <li>Additional SAN capacity</li> <li>Additional servers</li> <li>Growing amounts of data outpacing IT's ability to backup the data</li> <li>If Innoprise isn't addressed, there will ongoing issues with confidence in corporate data and the system not being used to its full potential</li> <li>Ongoing lack of governance keeps IT in firefighting mode</li> </ul>

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## Goal #2: Maintain a Stable, Secure, Innovative and Collaborative Environment

IT INITIATIVES		BUSINESS BENEFITS
<b>Strategic Initiatives</b> <ul style="list-style-type: none"> <li>Third party analytics tools (BI)</li> <li>Work orders / Asset management system</li> <li>eTicketing system</li> <li>Employee portal (timesheets/payroll)</li> <li>Automated Meter Reading</li> <li>Fiber to homes and businesses</li> <li>Digital floor plans</li> <li>Leverage existing software assets</li> <li>Online forms and payments</li> <li>Business/City dashboard</li> </ul>	<b>Related Projects</b> <ul style="list-style-type: none"> <li>Gather requirements for Work orders / Asset Management</li> <li>Vendor selection for Work orders / Asset Management</li> <li>Gather hardware requirements for eTicketing</li> <li>Gather requirements for employee portal</li> <li>Vendor selection for employee portal</li> <li>Data migration for employee portal</li> <li>Server software for AMR</li> <li>Infrastructure expansion for AMR</li> <li>Collaborate with City departments on fiber</li> <li>GIS map services</li> <li>Citizen Access project (online payments)</li> <li>Gather requirements for City dashboard</li> <li>Build or buy decision for City dashboard through MyBrighton</li> </ul>	<ul style="list-style-type: none"> <li>Greater accuracy and efficiencies for meter reading and improved billing</li> <li>Streamlined processes and decision-making</li> <li>Improved transparency of information</li> <li>Meeting citizens' expectations and raising satisfaction with City services</li> <li>Assist the City in better managing its own resources (Work order / Asset mgmt.)</li> <li>Save administrators' time by reducing manual data input for payroll</li> </ul>
		RISKS & DEPENDENCIES
		<ul style="list-style-type: none"> <li>Business analytics requires specialized IT and end user skill sets</li> <li>Additional SAN capacity</li> <li>Additional servers</li> <li>Network communications</li> <li>Data security for employee portal</li> <li>Intra-departmental cooperation and commitment</li> <li>IT budget and staffing resources</li> </ul>

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## Goal #3: Deliver 24x7 Citizen Services and Sustainable Solutions

IT INITIATIVES		BUSINESS BENEFITS
<b>Strategic Initiatives</b> <ul style="list-style-type: none"> <li>Free wi-fi in public places</li> <li>eDiscovery</li> <li>311 application</li> <li>Citizen Relationship Management</li> <li>Public interactive web map</li> </ul>	<b>Related Projects</b> <ul style="list-style-type: none"> <li>Wi-fi requires infrastructure upgrades (fiber, firewall, access points, security)</li> <li>Requirements gathering for eDiscovery</li> <li>Vendor selection for eDiscovery tool</li> <li>Requirements gathering for 311</li> <li>Vendor selection for 311</li> <li>Requirements gathering for CRM</li> <li>Vendor selection for CRM</li> <li>Requirements gathering for public web map</li> <li>Additional database and configuration for public web map</li> </ul>	<ul style="list-style-type: none"> <li>Improve City's image as being modern and technologically up-to-date (wi-fi, 311)</li> <li>Wider access to online services</li> <li>Faster and easier responses to CORA requests</li> <li>Creates citizen satisfaction via demand for online services, information, etc.</li> <li>CRM enables proactive City functionality, such as trends analysis, citizen interactions, request tracking, decision-making, etc.</li> <li>Public web map reduces incoming map requests</li> </ul>
		RISKS & DEPENDENCIES
		<ul style="list-style-type: none"> <li>All projects have implications for IT security (e.g. data sensitivity, website security, etc.)</li> <li>Requires resources dedicated to ensuring data is up-to-date (web map)</li> <li>Develop policies for public-facing services (web map, wi-fi, and 311)</li> <li>eDiscovery to be limited to particular users</li> <li>Employee resistance to change (CRM)</li> <li>Low citizen uptake of 311 if not promoted properly</li> </ul>

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## Stakeholder communication plan

Communication	Purpose	Audience	Communicator	Timing
Formal presentation	Introduce	City Directors	Jeromy King	April 2016
Formal presentation	Inform	City Council	Jeromy King	May 2016
Posted on MyBrighton	Inform	City Employees	n/a	June 2016

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## IT strategy refresh plan

Frequency	Audience	Scope	Timeline
At Least once a quarter	City Directors	<ul style="list-style-type: none"> <li>Discuss IT accomplishments and demands to meet department goals</li> <li>Highlight issues or lessons learned</li> <li>Identify any changes to corporate strategy, goals, or objectives</li> <li>Determine impact on IT strategy (if any)</li> </ul>	June 2016
Once a quarter	IT Steering Committee	<ul style="list-style-type: none"> <li>Demonstrate last quarter's accomplishments or issues</li> <li>Discuss upcoming quarter's initiatives or potential roadblocks</li> <li>Identify any business or departmental changes that may have an effect on the IT strategy</li> </ul>	Start TBD
Last week of each month	IT Department	<ul style="list-style-type: none"> <li>Discuss strategic projects' status, potential roadblocks, etc.</li> </ul>	Start March 2016

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## Staff Report

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**File #:** ID-183-16, **Version:** 1

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### *Department of Streets and Fleet*

Reference: *Paving Plan*

**To:** Mayor Richard N. McLean and Members of City Council

**Through:** Manuel Esquibel, City Manager

**Prepared By:** Joe Smith, Streets/Fleet Director; Kimberly Dall Assistant Streets/Fleet Director

**Date Prepared:** May 16, 2016

### PURPOSE

This is an update of the roadways activity including all aspects of streets construction and maintenance.

### BACKGROUND/HISTORY

#### **Framework**

The roadway system within Brighton is a complex network of various classifications of road use, traffic volume and conditions. Generally, the paving plan is to construct when required and maintain when needed. The elements of this plan are most easily described by assigning their funding sources to differentiate the type of work. Generally funding for new construction comes from funds specifically dedicated for road construction including Traffic Impact Fees and Adams County Road and Bridge Sales Tax and/or Developer commitment. Maintenance improvement project funding typically comes from Capital Funds generated from City sales tax.

#### **Road construction**

Road construction is typically funded by either the developer (in the case of residential and collector roads) or by the City (in terms of the center portions of the arterial roadways). The developers are responsible for constructing the residential streets, collector roadways and the outer portions of the arterial streets including curb, gutter, sidewalks, an outside lane and dedicating the ROW. The City uses traffic impact fees to fund the new arterial road construction as well as Adams County sales tax for transportation. This is what is being used to fund the Construction at Tower and Southern. This budget varies from year to year and depends on the necessity of building a new connecting arterial. Capital from sales tax is not used to fund new roadways.

2016 Budgeted - \$1,445,860 for Southern and Tower Road from Traffic Impact Fees and Adams County Sales Tax.

2016 Budgeted - \$100,000 Tower North of Bridge from Traffic Impact Fees

2016 Budget - \$1,324,401 I76/Bridge Street Interchange from \$184,000 Capital from Sales Tax, \$432,000 from Adams



County Sales Tax, \$348,000 from Traffic Impact Fees, \$360,000 from Grants TBD.

### **Capital Maintenance**

Every year we need to do some periodic maintenance to the asphalt roadways in the city. This is the program typically referred to as the CIP (Capital Improvement Program) and is done by a contractor selected through the normal bidding process. This program is funded mostly from the capital fund which is generated from sales tax each year. This program varies less from year to year due to the necessity of constantly needing to do preventive maintenance which prolongs the base pavement used in the roadways. This program takes several forms. After the roadway is initially constructed the pavement begins to naturally degrade. We monitor the pavement condition and perform needed maintenance tasks to minimize the degradation.

- The first, and least expensive, treatment is crack sealing. This fills the cracks caused by the expansion and contraction from temperature changes and shrinkage.
- The next process is rejuvenation, an addition of material that replaces the volatiles that are lost in normal pavement aging. This is done on certain roadways in the first five years of life. This process does not require repainting the pavement markings and costs approximately \$1.50 per square yard.
- The next higher level of maintenance is slurry seals. This is the process of mixing aggregate, asphalt emulsion and lime to make a liquid that is applied and allow to set-up making an effective seal to protect the base asphalt. This cost approximately \$2.00 per square yard.
- Chip sealing is the process of applying liquid asphalt to the road surface. Spreading crushed rock on top and rolling the rock into the asphalt. The road is then swept and a fog seal of asphalt lock in the chips. This costs approximately \$3.00 per square yard. For both the slurry seal and the chip seal the roadway is crack sealed prior to the process.
- The most expensive process is an overlay with a new layer of pavement. This where a 2 inch thick layer of hot asphalt is applied, sometimes after milling part of the old asphalt pavement. This process costs approximately \$10.00 per square yard.

2016 - \$1,245,000 for CIP including overlays, sealcoats, and crack seal. From Capital from sales tax.

### **Potholes**

Potholes are patched by our own streets crew using asphalt purchased from the operating budget. Potholes are the irritation that everyone notices but they are unavoidable at some level. We are very diligent in responding to complaints about potholes and work very hard to at least check the location within no more than 24 hours. If the pothole is minor we put it on a list that is usually completed within the week. If the pothole is a hazard we fill it immediately. We strongly encourage citizens to report a pothole. With over 500 mile lanes to manage, we don't have staff that drive each street every day. The City's website has a place to report potholes or they can call the Streets Shop. We have had people say "I've hit this pothole every day for the last week." If they would have reported it, we probably could have had it fixed the next day. The funds for this come from Capital from sales tax.

### **Signals/Signs and Striping**

We have over 30 signals and thousands of signs in the City of Brighton as well as many miles of striped traffic markings. Each signal has a controller cabinet packed with electronics and electrical devices that must be maintained each year. The signs will need to be replaced every 10 years or so on average. All of these elements are budgeted in the streets

operating budget which is funded by the general fund.

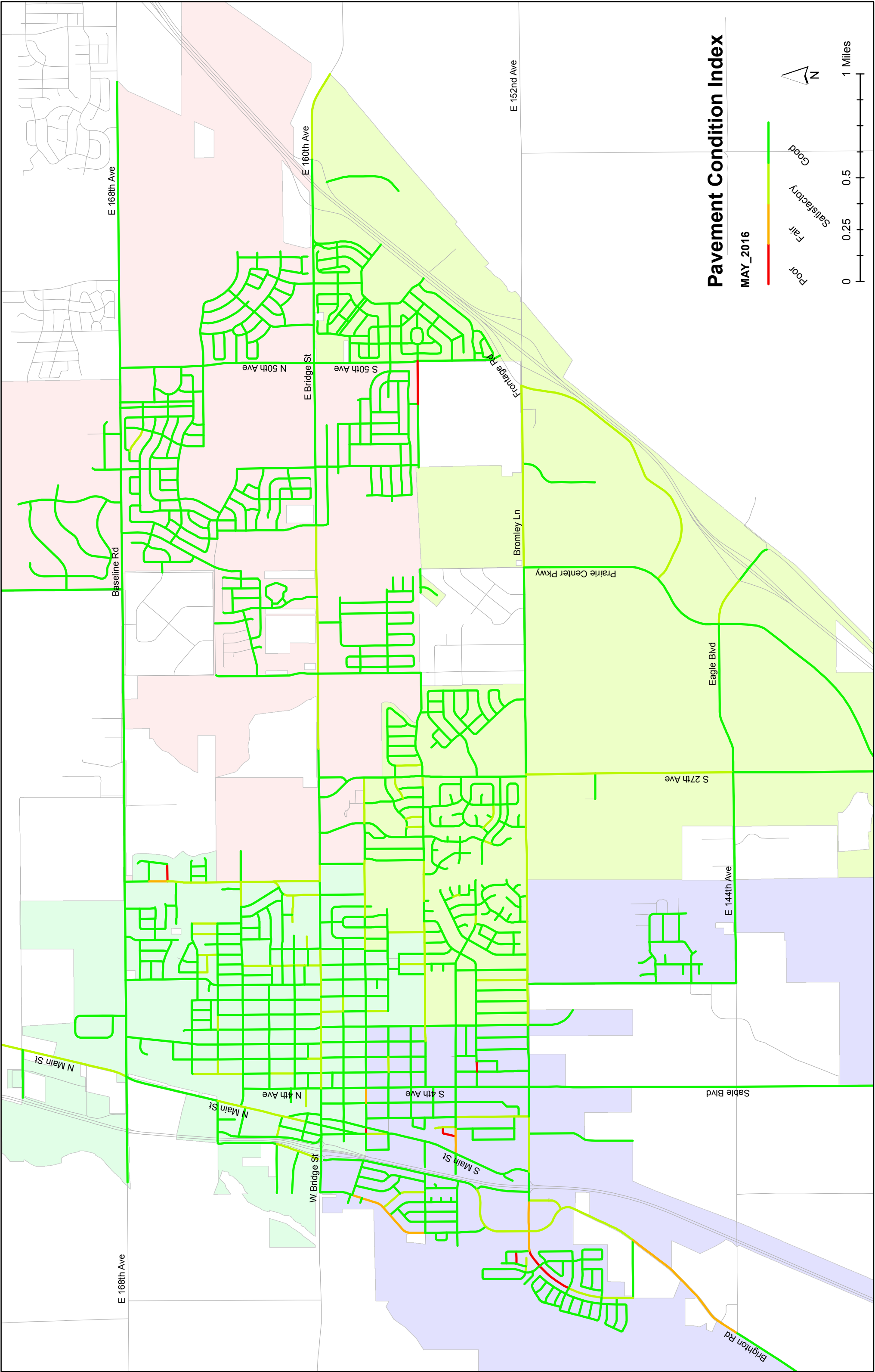
The construction of new signals is funded from Capital from sales tax and from developers who build signals for their projects. Some of the funds expended by the City for signals can be reimbursed when developments are constructed in an area where the City previously built the signal.

### **Alleys**

We work to grade all the gravel alleys twice per year and will respond to requests for grading as the weather and schedule allow. We have paved some alleys along with the yearly street maintenance program which uses capital funds from sales tax. The grading and minor gravel repairs for the alleys is funded through the streets operations budget which uses Capital from sales tax to buy the repair gravel. Staff will be presenting an approach to consider the City's further attempt to address this maintenance requirement.

### **ATTACHMENTS**

- 2016 Capital Improvement Program - Paving
- Past Paving Projects
- Potential future projects

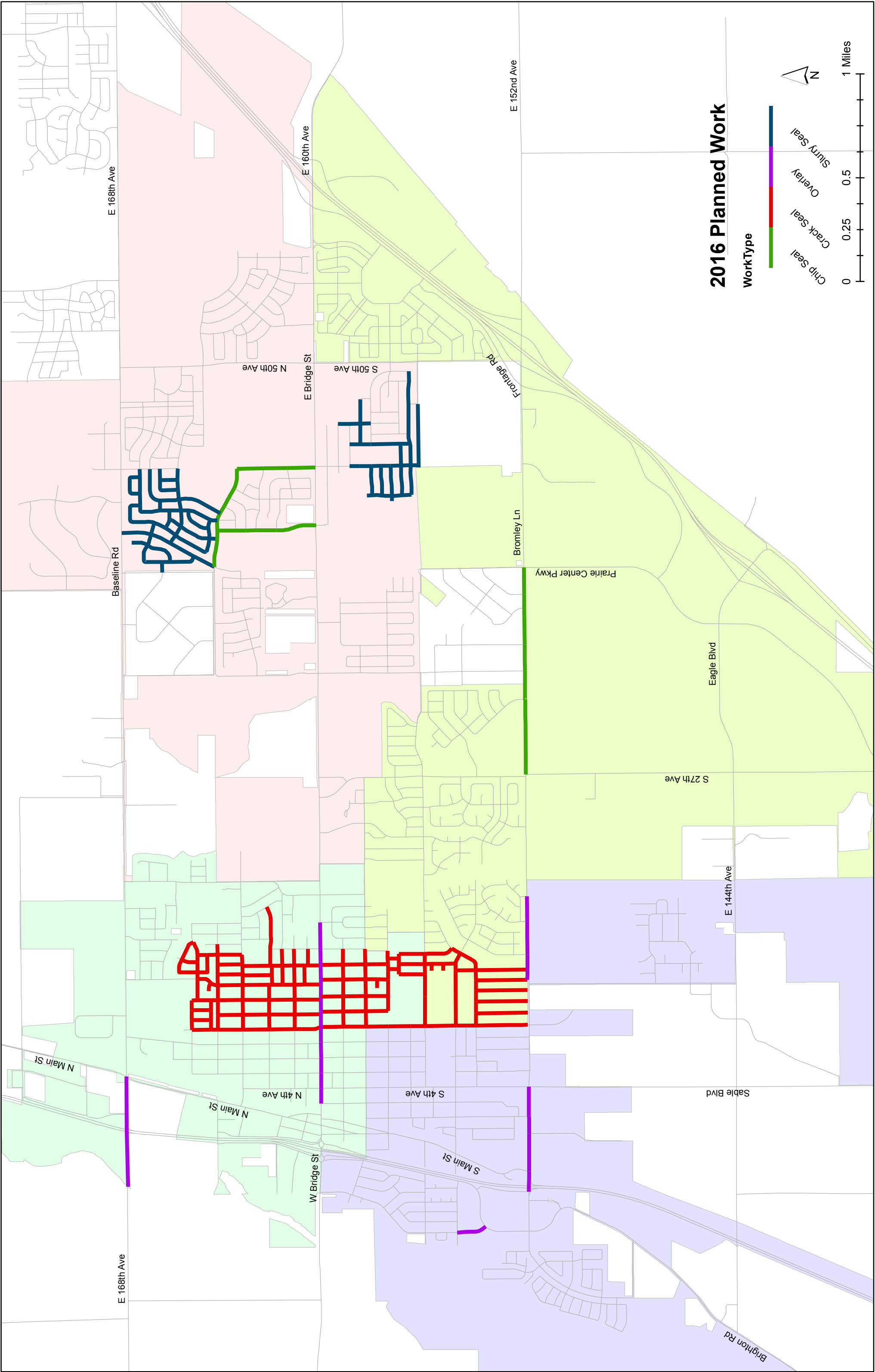


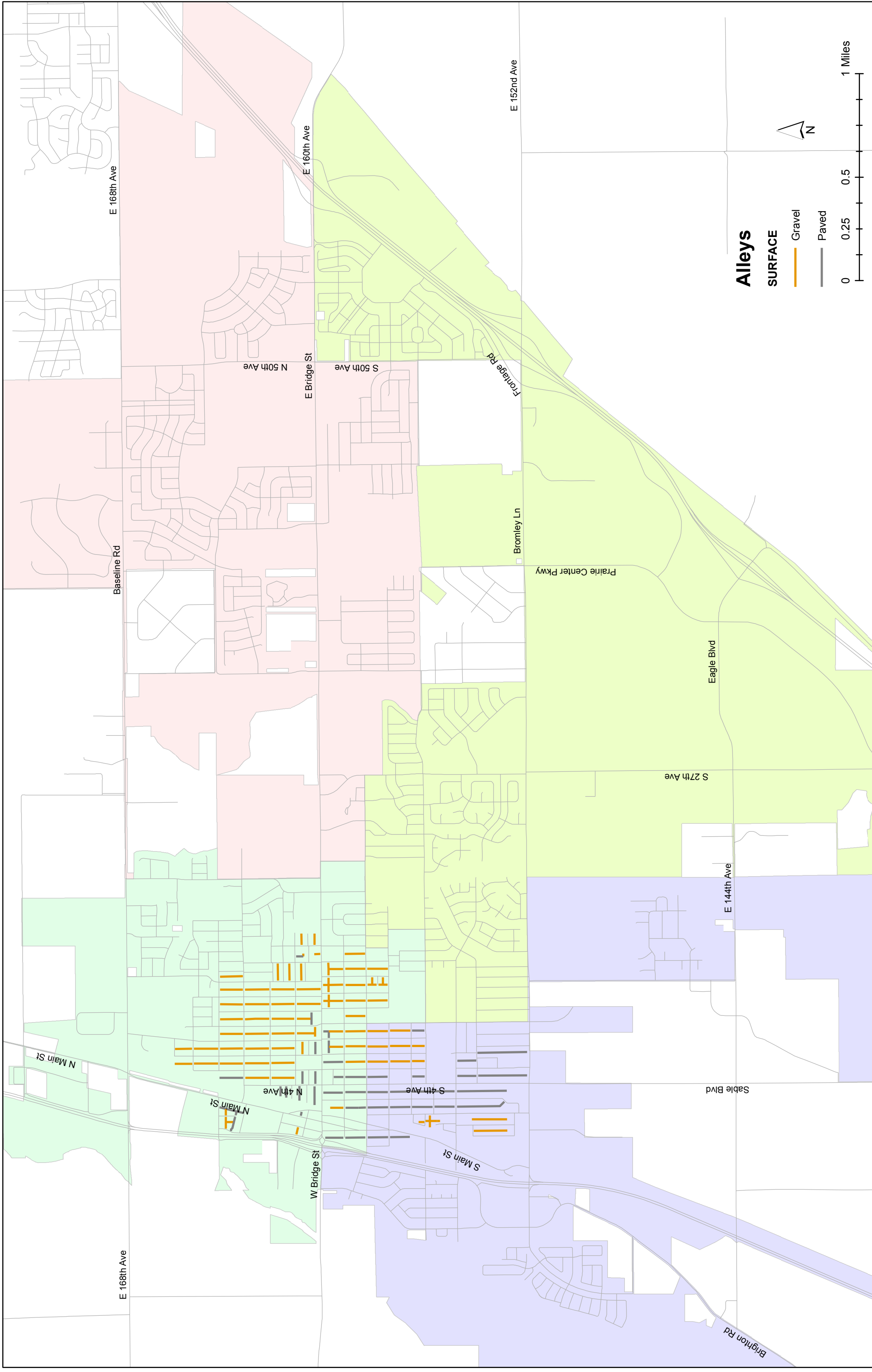
# Pavement Condition Index

MAY\_2016











## Staff Report

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**File #:** ID-188-16, **Version:** 1

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### *Department of Finance*

Reference:

**To:** Mayor Richard N. McLean and Members of City Council

**Through:** Manuel Esquibel, City Manager

**Prepared By:** Dan Frelund, Finance Director

**Date Prepared:** May 26, 2016

### **PURPOSE:**

To update the Mayor and City Council on various financial results of operations of the City for the Three Months Ending March 31, 2016 (25% of year expired).

### **OVERVIEW:**

The financial reports include the following:

- Page 1 General Fund - Statement of Revenues and Expenditures
- Page 2 Utilities Funds - Statement of Revenues and Expenses
- Page 3 Sales Tax Revenue Report
- Page 4 Water, Waste Water Enterprise Funds Service Revenue Report
- Page 5 Capital Improvement Fund Project Report
- Page 6 Parks and Recreation Capital Improvement Fund Project Report
- Page 7 Utilities Capital Project Report

Revenues are reported when received with the exception of sales tax revenues that are accrued based on budget for returns received in April 2016 for March 2016. Personal services expenditures represent 6 pay periods through March 31, 2016. Other expenditures are based on expenditures incurred through March 31, 2016. The percentage of budget represents the year-to-date revenues and expenditures as a percentage of the annual revised budget.

**General Fund - Statement of Revenues and Expenditures.** This report shows revenues and expenditures by type and expenditures by function.

**Utilities Funds - Statement of Revenues and Expenses.** This report shows operating income and expenses for water, waste water, and storm drainage, as well as, non-operating items.

**Sales Tax Revenue Financial Report.** This is a snapshot of the total sales tax collections for the General, Capital Improvement and Parks & Recreation funds. The amounts are reported net of tax incentive rebates and transfers to BURA.

**Water & Waste Water Enterprise Funds Financial Report.** This is a snapshot of Water and Waste Water "Charges for Services" Revenue. The prior year and budget are shown for comparison purposes.

**City of Brighton**  
**General Fund Statement of Revenues and Expenditures**  
**As of March 31, 2016 (25% of year)**  
**(Unaudited)**

Annual	
Original Budget	Revised Budget

Current		
Month	Year-to-Date	% of Budget

**REVENUES**

**Taxes**

Sales	\$ 15,643,901	\$ 15,643,901	\$ 1,397,643	\$ 3,498,055	22%
Use	3,258,762	3,258,762	289,293	815,592	25%
Property	2,176,850	2,176,850	764,960	797,143	37%
Franchise	1,251,460	1,251,460	103,425	227,203	18%
Other	36,750	36,750	5,128	9,242	25%
Total Taxes	22,367,723	22,367,723	2,560,449	5,347,235	24%
Licenses and permits	912,700	912,700	79,854	259,585	28%
Intergovernmental	2,467,969	2,544,469	98,495	701,302	28%
Charges for Services	2,143,666	2,143,666	136,683	532,492	25%
Fines and forfeitures	525,000	525,000	39,996	102,369	19%
Investment Income	200,000	200,000	41,890	46,065	23%
Miscellaneous	993,201	1,028,701	124,415	150,333	15%
Transfers In	6,000	6,000	-	6,000	100%
<b>Total Revenue</b>	<b>29,616,259</b>	<b>29,728,259</b>	<b>3,081,782</b>	<b>7,145,381</b>	<b>24%</b>

**EXPENDITURES**

Personal Services	20,732,902	20,665,002	1,608,274	4,134,182	20%
Purchased Services	1,790,028	2,347,187	181,250	426,109	18%
Operating Expenses	6,538,311	6,664,316	490,611	1,850,659	28%
InterfundTransfers Out	100,000	100,000	-	-	0%
Tax Rebates	-	257,000	-	-	-
Budget Contingency	100,000	58,932	-	-	0%
<b>Total Expenditures</b>	<b>29,261,241</b>	<b>30,092,437</b>	<b>2,280,135</b>	<b>6,410,950</b>	<b>21%</b>

**Revenues Over (Under)**

<b>Expenditures</b>	<b>\$ 355,018</b>	<b>\$ (364,178)</b>	<b>\$ 801,647</b>	<b>\$ 734,431</b>	<b>-202%</b>
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**Expenditures by Function**

General Government	\$ 9,671,476	\$ 10,233,630	\$ 808,411	\$ 2,394,390	23%
Public Safety	9,214,970	9,256,265	707,656	2,071,410	22%
Streets and Fleet	2,938,385	2,970,033	228,418	621,797	21%
Culture, Parks and Recreation	5,181,626	5,107,434	387,997	920,047	18%
Community Development	2,054,784	2,366,143	147,653	403,306	17%
InterfundTransfers Out	100,000	100,000	-	-	0%
Budget Reserves	100,000	58,932	-	-	0%
<b>Total Expenditures</b>	<b>\$ 29,261,241</b>	<b>\$ 30,092,437</b>	<b>\$ 2,280,135</b>	<b>\$ 6,410,950</b>	<b>21%</b>

**City of Brighton**  
**Utilities Funds - Statement of Revenues and Expenses**  
**As of March 31, 2016 (25% of year)**

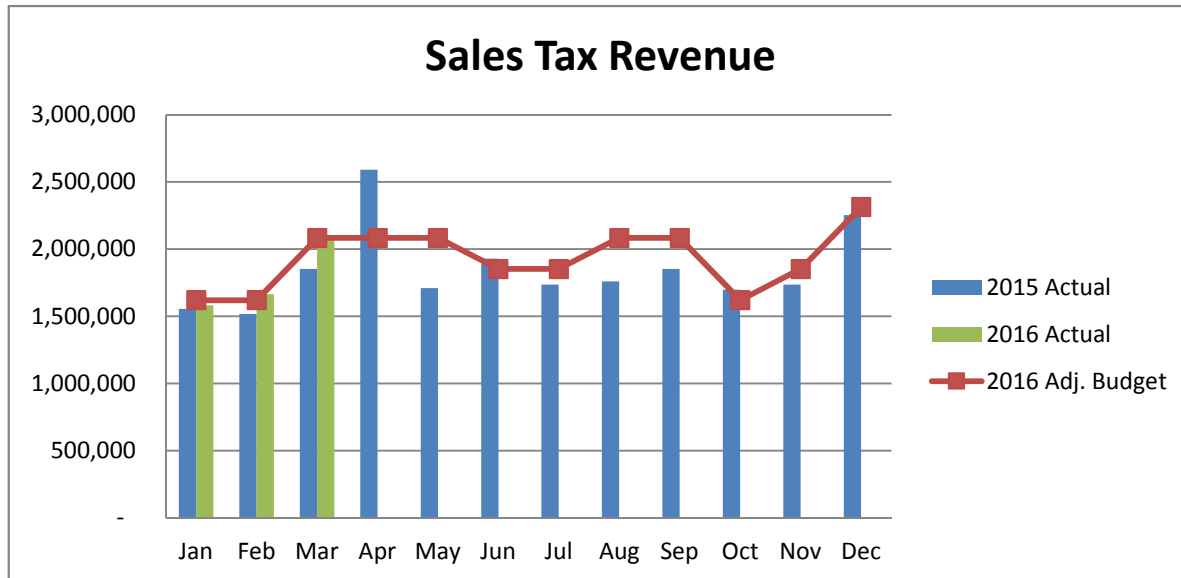
(Unaudited)

	Annual		Current		
	Original Budget	Revised Budget	Month	Year-to-Date	% of Budget
<b><u>Water Fund</u></b>					
Operating Revenues	\$ 10,890,912	\$ 10,890,912	\$ 460,656	\$ 1,339,304	12%
Operating Expenses	(11,394,944)	(8,353,801)	(365,082)	(1,136,438)	14%
<b>Operating Income (loss)</b>	<b>(504,032)</b>	<b>2,537,111</b>	<b>95,574</b>	<b>202,866</b>	<b>8%</b>
<b><u>Nonoperating revenues (expenses)</u></b>					
<b>Revenues</b>					
Investment Income	-	-	96,025	96,025	0%
Tap fees	40,000	40,000	3,191	13,517	34%
Plant investment fees	2,500,000	2,500,000	169,413	656,896	26%
Intergovernmental Grants	-	-	-	-	0%
<b>Total Revenues</b>	<b>2,540,000</b>	<b>2,540,000</b>	<b>268,629</b>	<b>766,438</b>	<b>30%</b>
<b>Expenses</b>					
Capital Equipment/projects	(2,990,000)	(30,396,948)	(56,144)	(176,301)	1%
Debt Service	(1,759,925)	(1,759,925)	-	-	0%
<b>Total Expenses</b>	<b>(4,749,925)</b>	<b>(32,156,873)</b>	<b>(56,144)</b>	<b>(176,301)</b>	<b>1%</b>
<b>Nonoperating Income (Loss)</b>	<b>(2,209,925)</b>	<b>(29,616,873)</b>	<b>212,485</b>	<b>590,137</b>	<b>-2%</b>
<b>Revenues Over (Under) Expenses</b>	<b>\$ (2,713,957)</b>	<b>\$ (27,079,762)</b>	<b>\$308,059</b>	<b>\$793,003</b>	<b>-3%</b>
<b><u>Waste Water Fund</u></b>					
Operating Revenues	\$ 6,167,822	\$ 6,167,822	\$ 543,413	\$ 1,336,296	22%
Operating Expenses	(4,144,917)	(4,245,916)	(289,574)	(671,224)	16%
<b>Operating Income (loss)</b>	<b>2,022,905</b>	<b>1,921,906</b>	<b>253,839</b>	<b>665,072</b>	<b>35%</b>
<b><u>Nonoperating revenues (expenses)</u></b>					
<b>Revenues</b>					
Investment Income	-	-	41,304	41,304	0%
Plant investment fees	300,000	300,000	107,500	418,210	1
<b>Total Revenues</b>	<b>300,000</b>	<b>300,000</b>	<b>148,804</b>	<b>459,514</b>	<b>153%</b>
<b>Expenses</b>					
Capital Equipment/projects	(4,298,000)	(9,217,383)	(543,745)	(755,882)	8%
Debt Service	(489,465)	(489,465)	-	-	0%
<b>Total Expenses</b>	<b>(4,787,465)</b>	<b>(9,706,848)</b>	<b>(543,745)</b>	<b>(755,882)</b>	<b>8%</b>
<b>Nonoperating Income (Loss)</b>	<b>(4,487,465)</b>	<b>(9,406,848)</b>	<b>(394,941)</b>	<b>(296,368)</b>	<b>3%</b>
<b>Revenues Over (Under) Expenses</b>	<b>\$ (2,464,560)</b>	<b>\$ (7,484,942)</b>	<b>\$ (141,102)</b>	<b>\$ 368,704</b>	<b>-5%</b>
<b><u>Storm Drainage Fund</u></b>					
Operating Revenues	\$ 456,131	\$ 456,131	\$ 117,275	\$ 553,608	121%
Operating Expenses	(681,192)	(778,605)	(12,292)	(41,551)	5%
<b>Operating Income (loss)</b>	<b>(225,061)</b>	<b>(322,474)</b>	<b>104,983</b>	<b>512,057</b>	<b>-159%</b>
<b><u>Nonoperating revenues (expenses)</u></b>					
<b>Revenues</b>					
Investment Income	-	-	13,744	13,744	0%
Plant investment fees	350,000	350,000	-	-	-
<b>Total Revenues</b>	<b>350,000</b>	<b>350,000</b>	<b>13,744</b>	<b>13,744</b>	<b>4%</b>
<b>Expenses</b>					
Capital Equipment/projects	-	(152,500)	-	-	0%
<b>Total Expenses</b>	<b>-</b>	<b>(152,500)</b>	<b>-</b>	<b>-</b>	<b>0%</b>
<b>Nonoperating Income (Loss)</b>	<b>350,000</b>	<b>197,500</b>	<b>13,744</b>	<b>13,744</b>	<b>7%</b>
<b>Revenues Over (Under) Expenses</b>	<b>\$ 124,939</b>	<b>\$ (124,974)</b>	<b>\$ 118,727</b>	<b>\$ 525,801</b>	<b>-421%</b>

# City of Brighton

## Sales Tax Revenue Financial Report <sup>(1)</sup>

**March 31, 2016**



Month	2015 Actual	2016 Adj. Budget	2016 Actual	(2)
Jan	1,554,425	1,620,286	1,581,094	
Feb	1,516,108	1,620,286	1,663,366	
Mar	1,853,070	2,083,225	2,083,225	
Apr	2,591,978	2,083,225	-	
May	1,709,833	2,083,225	-	
Jun	1,928,931	1,851,756	-	
Jul	1,735,766	1,851,756	-	
Aug	1,759,001	2,083,225	-	
Sep	1,853,605	2,083,225	-	
Oct	1,698,627	1,620,286	-	
Nov	1,734,907	1,851,756	-	
Dec	2,251,491	2,314,697	-	
Totals	22,187,742	23,146,948	5,327,685	

(1) Amounts reported are net of tax incentive rebates and transfers to BURA; and represent all funds.  
The 2016 Actual column may include sales tax from a prior period collected in the current year.

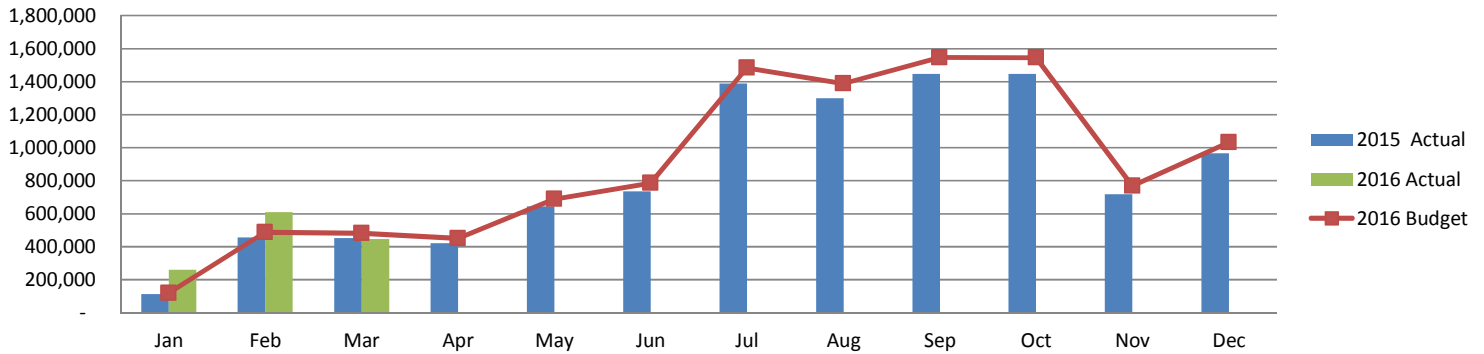
(2) The March 2016 "actual amount" is an accrual of sales tax that is estimated to be collected in April.

# City of Brighton

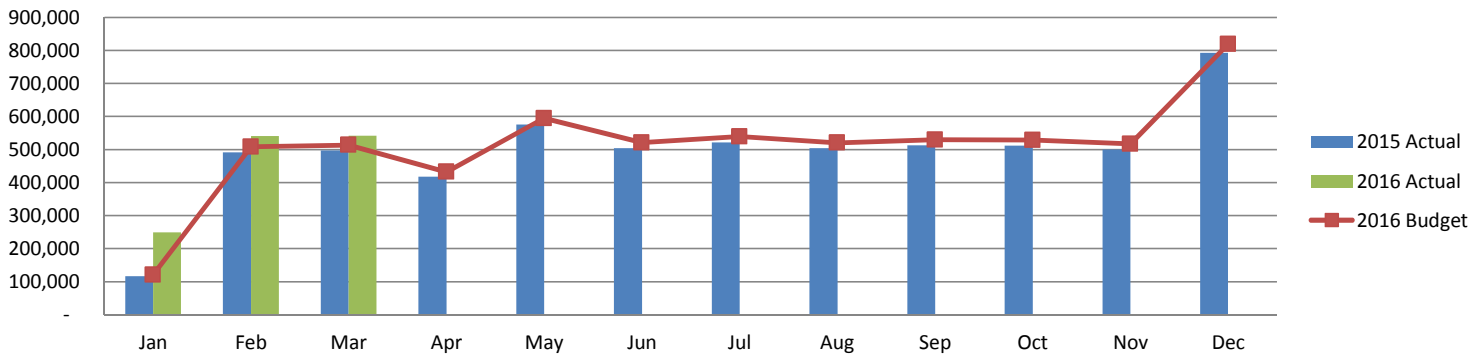
## Water, Waste Water Enterprise Funds Financial Report

**March 31, 2016**

### Water Charges for Services Revenue



### Waste Water Charges for Services Revenue



Water Charges For Services Revenue			
Month	2015 Actual	2016 Budget	2016 Actual
Jan	112,207	119,852	261,037
Feb	455,586	486,628	609,685
Mar	451,325	482,077	447,285
Apr	421,910	450,657	
May	644,880	688,820	
Jun	735,275	785,374	
Jul	1,388,511	1,483,119	
Aug	1,298,805	1,387,301	
Sep	1,447,006	1,545,600	
Oct	1,446,971	1,545,562	
Nov	718,405	767,355	
Dec	965,763	1,031,567	
Totals	10,086,644	10,773,912	1,318,007

Waste Water Charges For Services Revenue			
Month	2015 Actual	2016 Budget	2016 Actual
Jan	116,878	120,645	249,760
Feb	492,277	508,143	541,223
Mar	497,655	513,694	542,563
Apr	418,742	432,238	
May	575,841	594,400	
Jun	504,445	520,703	
Jul	522,422	539,259	
Aug	504,095	520,341	
Sep	513,228	529,769	
Oct	512,250	528,759	
Nov	500,630	516,765	
Dec	793,532	819,107	
Totals	5,951,995	6,143,822	1,333,546

NOTE: Revenue is earned in the month billed except for January and December.

City of Brighton										
Construction and Projects In Progress										
Capital Improvement Fund										
As of March 31, 2016 (25% of year)										
Dept	Project #	Name	Annual				Current			Remaining Budget at 3-31-16
			2016 Original Budget	Rebudgeted from 2015 to 2016	Budget Amendments	2016 Revised Budget	YTD Expense	Total Cost Committed	% of Budget	
		<b>General Government</b>								
Facilities	90830	Historic City Hall Repair Projects	160,000	-	-	160,000	1,800	28,515	18%	131,485
Facilities	93000	Brighton Community Center (Historic SR Ctr)	-	68,065	-	68,065	6	6	0%	68,060
Facilities	91040	Commerce Bldg (36 S Main) Roof Replace	-	5,610	-	5,610	-	-	0%	5,610
Facilities	91041	Commerce Building Projects	60,000	-	-	60,000	-	-	0%	60,000
Fac/IT	94910	New City Hall	130,000	107,578	-	237,578	-	32,133	14%	205,445
Facilities	94930	Armory Building Project	35,000	-	-	35,000	-	-	0%	35,000
Fac/IT	99919	IT--Software	80,000	97,602	(40,000)	137,602	-	4,871	4%	132,731
		<b>Public Safety</b>								
PD	91230	Police Bldg Projects	130,000	12,054	-	142,054	-	61,122	43%	80,932
PD	94535	Ralston House	30,000	-	-	30,000	-	-	0%	30,000
PD	99951	Outdoor Warning System	-	263,000	40,000	303,000	-	293,489	97%	9,511
		<b>Streets &amp; Fleet</b>								
S&F	90120	Seal, Coat, & Overlay	-	292,840	-	292,840	-	-	0%	292,840
S&F	90460	50/50 Sidewalk Program	-	9,645	-	9,645	-	-	0%	9,645
S&F	90750	Bridge/76 Interchange	1,200,000	124,401	-	1,324,401	-	79,455	6%	1,244,946
S&F	90860	Alley Paving	-	-	100,000	100,000	-	-	0%	100,000
S&F	92200	Traffic Signals	185,000	889,147	-	1,074,147	-	356,298	33%	717,849
S&F	94525	Combined Maintenance Facility	50,000	-	-	50,000	-	-	0%	50,000
S&F	99825	40th Ave/Southern Road	100,000	1,445,860	-	1,545,860	(48,457)	1,113,863	72%	431,997
S&F	99920	Roadway Repairs	1,250,000	32,000	-	1,282,000	66,311	152,062	12%	1,129,938
S&F	99922	City-wide Urban Upgrade Projects	125,000	-	-	125,000	-	-	0%	125,000
S&F	99927	Southern St Trail-45th Ave to Tower Rd	100,000	-	-	100,000	-	-	0%	100,000
		<b>Parks &amp; Recreation</b>								
P&R	92700	Hwy 85/Bromley Ln	-	38,194	-	38,194	-	-	0%	38,194
P&R	94523	Landscape 1st/Strong Parking Lot	-	95,333	-	95,333	-	-	0%	95,333
P&R	94524	Sculpture - Strong Street	110,000	-	-	110,000	-	-	0%	110,000
		<b>Cemetery</b>								
P&R Cem	92030	Cemetery Projects	-	3,728	-	3,728	-	-	0%	3,728
		<b>TOTAL PROJECTS</b>	<b>3,745,000</b>	<b>3,485,057</b>	<b>100,000</b>	<b>7,330,057</b>	<b>19,660</b>	<b>2,121,813</b>	<b>29%</b>	<b>5,208,244</b>
		<b>General Government</b>								
IT	94520	Storage Area Network	105,000	-	-	105,000	99,080	99,080	94%	5,920
PIO	95001	Eye For Art Acquisitions	-	10,000	9,000	19,000	-	-	0%	19,000
IT	99010	Innoprise ERP Software System	-	12,884	-	12,884	-	12,884	100%	(0)
Facilities	99902	PEG Channel Room Equipment	-	12,441	-	12,441	-	-	0%	12,441
IT	99908	IT Equipment	105,000	60,091	25,000	190,091	87,568	118,922	63%	71,169
IT	99918	Fiber Network	-	26,067	15,000	41,067	25,989	25,989	63%	15,078
Facilities	99950	Historic City Hall Equip. Audio Visual	-	16,400	-	16,400	-	-	0%	16,400
		<b>Public Safety</b>								
PD	99903	Police Equipment	255,000	68,668	-	323,668	142,719	255,567	79%	68,101
PD	99917	Patrol Car Technology	-	6,653	-	6,653	-	5,089	76%	1,564
		<b>Streets &amp; Fleet</b>								
S&F	99905	Fleet Vehicles	600,000	83,223	-	683,223	292,020	371,806	54%	311,417
		<b>Community Development</b>								
IT	99929	Community Development Equipment	-	-	-	-	-	-	0%	-
		<b>Cemetery</b>								
P&R Cem	99907	Cemetery Equipment	-	-	-	-	-	-	0%	-
		<b>Parks &amp; Recreation</b>								
PIO/Parks	95000	Art/Sculptures	20,000	33,475	(9,000)	44,475	-	-	0%	44,475
		<b>TOTAL EQUIPMENT</b>	<b>1,085,000</b>	<b>329,902</b>	<b>40,000</b>	<b>1,454,902</b>	<b>647,376</b>	<b>889,338</b>	<b>61%</b>	<b>565,564</b>
		<b>TOTAL CAPITAL IMPROVEMENT FUND</b>	<b>\$ 4,830,000</b>	<b>\$ 3,814,959</b>	<b>\$ 140,000</b>	<b>\$ 8,784,959</b>	<b>\$ 667,036</b>	<b>\$ 3,011,151</b>	<b>34%</b>	<b>\$ 5,773,808</b>
		NOTE: Projects above include some items that will not be capitalized at year end.								



City of Brighton									
Construction and Projects In Progress									
Parks and Recreation Capital Improvement Fund									
Lottery Reserve Fund and Cemetery Reserve Fund									
As of March 31, 2016 (25% of year)									
Project #	Name	Annual				Current			Remaining Budget at 3-31-16
		2016 Original Budget	Rebudgeted from 2015 to 2016	Budget Amendments	2016 Revised Budget	YTD Expense	Total Cost Committed	% of Budget	
	<b>Recreation Center</b>								
91405	Eagle View Adult Center	16,500	-	-	16,500	-	-	0%	16,500
91410	Rec Center Improvements - General	239,800	121,768	-	361,568	11,989	27,584	8%	333,984
95501	Oasis Improvements	58,850	-	-	58,850	-	16,000	27%	42,850
	<b>Parks</b>								
91210	Carmichael Park	-	60,000	-	60,000	-	-	0%	60,000
91212	Park Improvements	130,000	-	-	130,000	-	-	0%	130,000
91213	Sports Court Surfacing	70,000	-	-	70,000	-	-	0%	70,000
91214	Sports Field Lighting	13,000	-	-	13,000	7,000	7,000	54%	6,000
91217	Thornton Water Service Fees	24,000	-	-	24,000	-	-	0%	24,000
91316	Brighton Sports Complex Improvements	95,000	-	-	95,000	1,876	14,438	15%	80,562
91455	HS Project Brighton Park	6,500	-	-	6,500	-	-	0%	6,500
92270	Bromley/Hishinuma Farm	1,177,300	677,753	-	1,855,053	-	1,457,120	79%	397,933
92561	GOCO Initiative Grant	10,000	-	-	10,000	-	-	0%	10,000
94510	Benedict Park Improvements	-	12,742	-	12,742	2,705	8,281	65%	4,461
94940	Parks Water Usage	-	5,823	-	5,823	6,992	6,992	120%	(1,169)
99624	Park Signs	60,000	20,000	-	80,000	-	-	0%	80,000
99625	Baseball Field Renovation	-	9,652	-	9,652	-	-	0%	9,652
99911	Park Irrigation Pump Maintenance/Repairs	-	905	-	905	-	-	0%	905
99915	Northgate Park II	741,975	75,387	-	817,362	8,557	28,335	3%	789,027
99926	Citywide Park Improvements	-	64,113	-	64,113	2,883	41,652	65%	22,461
99928	Sister Cities Friendship Plaza	-	1,367	-	1,367	-	-	0%	1,367
	<b>Open Space</b>								
90781	Farmland Improvements	53,000	-	-	53,000	7,016	9,220	17%	43,780
91453	Eagle Preserve Property	-	37,052	-	37,052	13,950	13,950	38%	23,102
98000	Open Space Improvements	20,000	5,545	-	25,545	1,340	1,340	5%	24,205
98100	Open Space Land Acquisition	300,000	266,211	-	566,211	9,250	19,220	3%	546,991
98300	Colorado Front Range Trail	2,620,000	75,000	-	2,695,000	-	-	0%	2,695,000
98350	Open Space Trail Repairs	-	19,064	-	19,064	2,366	2,366	12%	16,698
98352	Missing Links Trails Improvements	75,000	-	-	75,000	-	1,850	2%	73,150
98900	Ken Mitchell Project	-	25,523	-	25,523	1,750	16,250	64%	9,273
99912	Cole House Renovation	-	26,963	-	26,963	450	450	2%	26,513
99927	Southern Street Trail-45th Ave to Tower Road	-	30,000	-	30,000	-	-	0%	30,000
	<b>Total Projects</b>	<b>5,710,925</b>	<b>1,534,868</b>	<b>-</b>	<b>7,245,793</b>	<b>78,124</b>	<b>1,672,048</b>	<b>23%</b>	<b>5,573,745</b>
95330	Eagle View Adult Center Equipment	4,000	-	-	4,000	-	-	0%	4,000
99101	Rec Center Equipment	110,300	10,304	-	120,604	12,151	24,375	20%	96,229
	<b>Total Capital Equipment</b>	<b>114,300</b>	<b>10,304</b>	<b>-</b>	<b>124,604</b>	<b>12,151</b>	<b>24,375</b>	<b>20%</b>	<b>96,229</b>
	<b>TOTAL PARKS AND REC CAPITAL IMPROVEMENT FUND</b>	<b>\$ 5,825,225</b>	<b>\$ 1,545,172</b>	<b>\$ -</b>	<b>\$ 7,370,397</b>	<b>\$ 90,275</b>	<b>\$ 1,696,423</b>	<b>23%</b>	<b>5,669,974</b>
94510	Benedict Park Improvements	-	38,410	-	38,410	(15,612)	15,854	41%	22,556
94515	Donelson Park	-	150,000	-	150,000	-	1,850	1%	148,150
99915	Northgate Park II	300,000	-	-	300,000	-	-	0%	300,000
	<b>TOTAL LOTTERY RESERVE FUND</b>	<b>\$ 300,000</b>	<b>\$ 188,410</b>	<b>\$ -</b>	<b>\$ 488,410</b>	<b>\$ (15,612)</b>	<b>\$ 17,704</b>	<b>4%</b>	<b>470,706</b>
92035	Cremation Spreading Gardens	-	134,582	-	134,582	14,686	56,411	42%	78,171
	<b>TOTAL CEMETERY RESERVE FUND</b>	<b>\$ -</b>	<b>\$ 134,582</b>	<b>\$ -</b>	<b>\$ 134,582</b>	<b>\$ 14,686</b>	<b>\$ 56,411</b>	<b>42%</b>	<b>78,171</b>
NOTE: Projects above include some items that will not be capitalized at year end.									

City of Brighton									
Construction and Projects In Progress									
Water, Waste Water, and Storm Drainage Funds									
As of February 29, 2016 (17% of year)									
Project #	Name	Annual				Current			Remaining Budget at 2-29-16
		2016 Original Budget	Rebudgeted from 2015 to 2016	Budget Amendments	2016 Revised Budget	YTD Expense	Total Cost Committed	% of Budget	
	<b>Water Projects &amp; Equipment</b>								
92011	2016 Utilities Rate Study	22,500	-	-	22,500	-	-	0%	22,500
93101	Non-Potable Diversion Flow Attenuation	-	6,000	-	6,000	-	-	0%	6,000
93102	South Platte Reservoir Upgrades	1,450,000	539,954	-	1,989,954	2,500	292,167	15%	1,697,787
93104	South Platte Well Rep & Maintenance	92,000	197,399	-	289,399	-	-	0%	289,399
93105	Beebe Draw Well Rep & Maintenance	-	78,291	-	78,291	-	-	0%	78,291
93106	Remote Site Rep & Maintenance	87,000	43,214	-	130,214	-	-	0%	130,214
93107	Storage Tank Structural Repair	512,000	146,985	-	658,985	4,635	64,345	10%	594,640
93108	Water Treatment Plant Construction	-	18,325,747	-	18,325,747	16,551	71,152	0%	18,254,595
93109	Greensand Scaffolding Engineering	325,000	80,000	-	405,000	27,997	52,188	13%	352,812
93110	Water Treatment Rep & Maintenance	238,000	15,375	-	253,375	-	21,271	8%	232,104
93111	Roof in Green Sand and RO Plant	-	15,571	-	15,571	-	-	0%	15,571
93113	Distribution Infrastructure Rep & Replacement	-	151,728	-	151,728	-	-	0%	151,728
93114	Water Master Plan	100,000	19,660	-	119,660	-	89	0%	119,571
93115	Distribution Emergency Repair & Maintenance	-	100,000	-	100,000	-	-	0%	100,000
93118	Distribution Line Replacement	-	1,227,999	-	1,227,999	-	-	0%	1,227,999
93119	Alluvial Aquifer Exploration	20,000	10,000	-	30,000	-	-	0%	30,000
93120	Mag Meter Install for Wells	-	55,000	-	55,000	-	24,659	45%	30,341
93121	Water Treatment Emergency Repair & Maint	-	58,299	-	58,299	-	240	0%	58,059
93122	Ken Mitchell Cell 1 Upgrades	-	214,146	-	214,146	21,888	126,637	59%	87,509
93137	Green Sand Plant Air Gap Modification	140,000	-	-	140,000	-	-	0%	140,000
93138	GPS Unit Purchase	15,000	-	-	15,000	-	-	0%	15,000
93139	Beebe Draw Well Field Capacity Upgrades	1,700,000	-	-	1,700,000	-	-	0%	1,700,000
93140	Asset Management Software	15,000	-	-	15,000	-	-	0%	15,000
94041	Well 11 Design, Construction, Permitting	-	754,948	-	754,948	-	20,500	3%	734,448
94060	Water Tanks	-	10,000	-	10,000	-	-	0%	10,000
98410	Beebe Aquifer Monitoring Project	-	63,800	-	63,800	-	63,800	100%	-
98420	148TH Ave Augmentation	-	128,962	-	128,962	-	120,152	93%	8,810
98602	Water Meter Replacements & Upgrades	-	198,950	-	198,950	-	-	0%	198,950
98701	Water Meter Upgrades	350,000	-	-	350,000	-	-	0%	350,000
98702	Distribution Infrastructure Upgrades	160,000	-	-	160,000	-	-	0%	160,000
98703	Distribution Line Purchase and Install	1,000,000	-	-	1,000,000	-	-	0%	1,000,000
98704	Utilities Shop Repairs	8,750	-	-	8,750	-	-	0%	8,750
98708	Supplemental Water CL17 Installation	85,000	-	-	85,000	-	-	0%	85,000
98900	Ken Mitchell Project	-	10,000	-	10,000	-	-	0%	10,000
99010	Innoprise ERP Software (Water)	-	80,650	-	80,650	-	-	0%	80,650
99930	Ken Mitchell 2015 Flood Damage	-	1,715,930	-	1,715,930	66,647	1,560,070	91%	155,860
	<b>Total Water Projects</b>	<b>6,320,250</b>	<b>24,248,608</b>	<b>-</b>	<b>30,568,858</b>	<b>140,218</b>	<b>2,417,270</b>	<b>0</b>	<b>28,151,588</b>
	<b>Waste Water Projects &amp; Equipment</b>								
92011	2016 Utilities Rate Study	22,500	-	-	22,500	-	-	0%	22,500
93123	Wastewater Treatment Plant Repair & Maint	-	193,728	-	193,728	-	-	0%	193,728
93124	Lift Station Maintenance	-	10,000	-	10,000	-	-	0%	10,000
93125	Wastewater Treatment Plant Repair & Maint	342,000	100,000	-	442,000	-	18,530	4%	423,470
93126	Wastewater Master Planning	100,000	91,271	-	191,271	5,083	82,348	43%	108,923
93127	Collections Line Rehabilitation	2,400,000	3,351,022	-	5,751,022	219,428	2,281,640	40%	3,469,382
93128	Manhole Rehab	200,000	372,237	-	572,237	-	-	0%	572,237
93129	Regional Interceptor Tie-in	-	200,000	-	200,000	-	-	0%	200,000
93130	Collections Emergency Repair & Maint	-	100,000	-	100,000	-	-	0%	100,000
93138	GPS Unit Purchase	15,000	-	-	15,000	-	-	0%	15,000
93140	Asset Management Software	15,000	-	-	15,000	-	-	0%	15,000
97020	South Platte River Interconnect Line	-	532,512	-	532,512	208	208	0%	532,304
98704	Utilities Shop Upgrades	8,750	-	-	8,750	-	-	0%	8,750
98709	Vehicle & Heavy Equipment Purchase	860,000	-	-	860,000	-	-	0%	860,000
99100	Capital Equipment (Waste Water)	-	37,448	-	37,448	-	-	0%	37,448
99503	Raw Sewage Pump and Motor	-	29,936	-	29,936	-	-	0%	29,936
	<b>Total Waste Water Projects</b>	<b>3,963,250</b>	<b>5,018,154</b>	<b>-</b>	<b>8,981,404</b>	<b>224,719</b>	<b>2,382,726</b>	<b>0</b>	<b>6,598,678</b>
	<b>Storm Drainage Projects &amp; Equipment</b>								
92011	2016 Utilities Rate Study	5,000	-	-	5,000	-	-	0%	5,000
93131	Weld County Master Plan	-	97,413	-	97,413	9,935	92,798	95%	4,616
93132	Storm Line Replacement	-	100,000	-	100,000	-	-	0%	100,000
93133	Local Storm Drainage Improvements	90,000	52,500	-	142,500	-	-	0%	142,500
98705	Stormwater Master Plan	100,000	-	-	100,000	-	-	0%	100,000
98710	Storm Line Upgrades	100,000	-	-	100,000	-	-	0%	100,000
98711	Stormwater Third Creek Urban Drainage	-	-	-	-	-	-	0%	-
	<b>Total Storm Drainage Projects</b>	<b>295,000</b>	<b>249,913</b>	<b>-</b>	<b>544,913</b>	<b>9,935</b>	<b>92,798</b>	<b>17%</b>	<b>452,116</b>
	<b>Grand Total Utilities Capital Projects and Equipment</b>	<b>\$10,578,500</b>	<b>\$29,516,675</b>	<b>\$0</b>	<b>40,095,175</b>	<b>\$374,872</b>	<b>\$4,892,793</b>	<b>12%</b>	<b>\$35,202,382</b>
	NOTE: Projects above include some items that will not be capitalized at year end.								